1		CITY OF COLLEGE PARK
2		MAYOR AND CITY COUNCIL
3		WORKSHOP SESSION
4		MARCH 20, 2023
5		,
6		<u>MINUTES</u>
7		
8	Present:	Mayor Bianca Motley Broom; Councilmen Ambrose Clay, Joe Carn, Ken Allen
9		and Roderick Gay; Interim City Manager Jackson Myers; City Attorney Winston
10		Denmark; Deputy City Clerk Queenie Brown
11	Absent:	City Clerk Shavala Ames
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12	Mayor Moties	Broom called the workshop session to order at 5:02 p.m.
13 14 15	ACTION:	Councilman Clay moved to take up executive session to discuss personnel, litigation and real estate at 5:02 p.m., seconded by Councilman Carn and motion carried.
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17	The workshop	session reconvened at 6:09 p.m.
18 19 20	1. Presentation on AACID's Transit and Infrastructure Vision Update from Mr. Gerald McDowell, Executive Director of the Airport South Community Improvement District.	
21 22 23 24 25	begin our wo Infrastructure	TLEY BROOM: We got a quorum. Welcome back. It is 6:08 p.m. We're ready to orkshop session. The first item is the presentation on the AACID Transit and Vision Update from Mr. Gerald McDowell, Executive Director of the Airport unity Improvement District.
26 27	MR. MCDOV	VELL: Good evening, Mayor and Council. How you all doing this evening?
28 29 30	MAYOR MOTLEY BROOM: Doing well.	
31 32 33	MR. MCDOWELL: We were trying to get the Power Point emailed, so you guys can have that before you. I believe the documents were provided to you before this evening; is that right?	
34 35	COUNCILMA	AN CLAY: Yes.
36 37 38 39 40 41	work that we transit feasibil study that star of that study mobility distri	VELL: Fantastic. I'll start with just giving you a brief, very brief, overview of the 've been doing now for the past five years. Back in 2018, we commissioned a lity study. We hired an engineering firm that started that study. It was a yearlong ted in February of 2018 and it concluded in January of 2018. And at the conclusion, there were several recommendations. One recommendation was to create a lict, which was somewhat what we're now referring to as the airport area. But it icipalities of Forest Park, Hapeville, College Park, East Point, South Fulton, parts

of Atlanta and, of course, the airport as part of that mobility district.

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- 45 And then other recommendations was to further investigate three emerging mobility solutions.
- 46 And those solutions were micro transit, autonomous shuttles, and personal rapid transit.
- 47 Fast forward to about six months ago, six to nine months ago, and the work we had been doing
- 48 during that time, we have now labeled all of that work, all those emergent technologies and
- 49 mobility solutions as an automatic transit network.

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- And we're looking to launch a pilot to demonstrate each one of those solutions. We have pending
- 52 funding for a micro transit pilot. We are still seeking funding for an autonomous shuttle pilot.
- And we are now working with MARTA to release an RFP for a PRT pilot. And with those three
- 54 pilots, we would have demonstration of all three mobility solutions as part of our automatic
- 55 transit network. This evening, I'm coming before you, as part of the RFP for the PRT pilot.
- There are multiple sites working with our consultant. We have identified, within that mobility
- 57 district, we have identified several locations for our vendors to submit us proposals for building a
- 58 PRT pilot.

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- One of those locations is your GICC and Arena campus, where we would like to have the vendors submit us proposals for how they could construct a PRT pilot on that site. And tonight, I
- vendors submit us proposals for how they could construct a PRT pilot on that site. And tonight, I am seeking for your approval and your authorization to include that location as one of the
- locations for the PRT pilot. I'll pause there and see if there are any immediate questions you
- would like me to answer before I conclude with my overview?

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MAYOR MOTLEY BROOM: Councilman Clay?

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- COUNCILMAN CLAY: No. I assume we're going to talk a little bit about the RFP going
- 69 forward, so I had some questions that I think you have answers to and will ask those questions
- 70 later; right?

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72 MR. MCDOWELL: Yes, sir.

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74 COUNCILMAN CLAY: Right now, I don't have any questions.

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76 MAYOR MOTLEY BROOM: Councilman Carn?

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COUNCILMAN CARN: I have a few questions as you're going into presentation and your conclusion. We're glad to have you all coming on board with us and partnering with us, so I'm very excited.

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82 MAYOR MOTLEY BROOM: Councilman Allen?

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COUNCILMAN ALLEN: I'm concerned a little bit about parking for the GICC; if that's going to take away parking and what's going to happen, you know, in that area, but we can get to that a little bit later on. I'm good right now.

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88 MAYOR MOTLEY BROOM: Councilman Gay?

- 90 COUNCILMAN GAY: I'm good as well. I have a question; I don't know if it's for now or later,
- maybe I'm out of order. But why did you choose the GICC as compared to other locations in the

92 city?

MR. MCDOWELL: There were several reasons. We were looking -- so the mobility district, the PRT proposal for circulator would encircle the airport. So starting with the international terminal and the domestic terminals, the circulator would come out of the international terminal, make a connection over to the Mountain View area in Clayton County, come through Hapeville, and along Porsche Avenue there, and up Virginia Avenue, coming by Delta Air Lines headquarters. And then coming into the College Park park area and potentially making a connection at your College Park MARTA Station before continuing on to the GICC site, where it could potentially go through Six West and connect to the GICC campus and to the sky train station that's at the GICC campus. And then go from there back to the domestic terminal. And then from the domestic terminal, loop around the south cargo area to connect back to the international terminal.

In the documents that we provided, we show you a map of what they would look like. I don't know if we were able to bring up those documents, the Power Points?

MS. BROWN: I didn't.

MR. MCDOWELL: But so we were looking at that circulator and say, okay, now, along this route, where are the locations where you can get the visibility so the general public would not only be able to see the technology, but actually have access to the technology so that they could ride the technology. But then we also were looking for locations where there is movement, either daily or weekly on some frequency so that people could utilize the system during the pilot.

So the pilot would be not only a demonstration for the general public to just come to the site and be able to ride in the pod cars, but it will also be able to operate in a practical way, so that if you have, for example, someone attending your convention center, or attending the Arena, there would be a way for them to come in to the sky train, get on this pod car and circulate around your campus. And so your site gives us -- checks several boxes, you know. You have a lot of events, and so, there could be a practical use for the PRT pilot. But it also has a lot of visibility so that the general public would be able to see this operation.

 And then finally, one of the things we are planning to do during the operation of the pilot is we're going to invite different groups to come and ride on the system. And so, for example, K through 12 students, we would invite them to come; different organizations, we would invite them to come and bring their members to come and ride. And that campus area gives you a lot of space to accommodate bus loads or van loads of people. So that's why your site there is so attractive.

130 COUNCILMAN GAY: I wanted to tell you that when you were talking, a gentleman came to
131 Atlanta at Woolworth and told us about rapid transit, just like you're talking tonight. And it
132 happened. It came into fruition, just like you've talking now.

MAYOR MOTLEY BROOM: So how many parking spaces would you anticipate the GICC losing?

MR. MCDOWELL: So one consideration -- if you go back to the locations, there were two possible configurations. Coming out of the sky train station, it would come along the top end of your campus, where it would parallel to Camp Creek Parkway. So we'll be on the back end of that parking lot. So it could potentially impact that back row of parking lot as it circles from the

- sky train station all around to your Arena.
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- 143 MAYOR MOTLEY BROOM: So how many spaces is that?

- MR. MCDOWELL: I'd have to figure that out and determine what that count would be. There
- is a possibility, depending on the vendor that the transit line could be elevated. And if it's
- elevated, it wouldn't impact any of the parking spaces.

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- MAYOR MOTLEY BROOM: During the construction of an elevated system, would that impact
- parking spaces?

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- MR. MCDOWELL: There will probably be a period of time where there would probably be
- some impact; yes.

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155 MAYOR MOTLEY BROOM: How long would that period be?

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- MR. MCDOWELL: That's to be determined. What would happen is, once we select a vendor, if
- your site is selected, then we would sit down with that vendor and develop a project timeline so
- you would have that guidance.

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- 161 COUNCILMAN CLAY: However, if it's elevated, Gerald, then it could be over the retention
- pond. It could be on -- the pilot over the retention pond so it wouldn't have to take any parking
- there.

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- MAYOR MOTLEY BROOM: But during the construction of it, parking spaces would be
- impacted.

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- 168 COUNCILMAN CLAY: Well, yeah. Any construction anywhere, well, unless you create an
- area off of Camp Creek like they're doing now for the bridge. There's construction going on with
- the bridge, the pedestrian bridge that isn't taking up parking, as far as I know at this point, of any
- significance in the lot; is it?

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173 MR. MYERS: No.

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- 175 COUNCILMAN CLAY: It's all being done right off the edge of Camp Creek. So, presumably,
- 176 you could do your staging along that area.

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- 178 MAYOR MOTLEY BROOM: Mr. McDowell, if this project is open to school children and field
- trips, how would that impact the GICC and their ability to do business?

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- MR. MCDOWELL: It would be coordinated. So it would not be a random action, or activity.
- Any of those things would be scheduled based on your event schedule.

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184 MAYOR MOTLEY BROOM: And, lastly, what does the airport say about this?

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- MR. MCDOWELL: The airport is one of the entities that is looking for a location for a possible
- pilot.

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MAYOR MOTLEY BROOM: So the airport is a partner and they're enthusiastic about this

190 project; is that what you're saying?

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- MR. MCDOWELL: No. I said we met with general manager Balram Bheodari and Frank
- 193 Rucker, and one of the locations, if you look at that list of locations, it was for their south cargo
- area. What they said to us, is they would go and analyze locating the pilot there. And they
- 195 would let us know if they would agree to include that site, or they would submit to us a new
- location for a possible pilot. So they are evaluating, including a site for their property.

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198 MAYOR MOTLEY BROOM: Councilman Carn?

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200 COUNCILMAN CARN: Gerald, a couple of things. Well, first, we're not going to be able to see the Power Point presentation at all?

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203 MR. MCDOWELL: I don't think she said she could --

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205 COUNCILMAN CLAY: We've got the relevant slides in our packet.

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207 COUNCILMAN CARN: I was just saying for the public's sake. But if we can't do it -- well, if we can't -- I wanted the public to see what we're looking at here.

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210 COUNCILMAN CLAY: I didn't realize we were getting into questions in detail on the other presentation. I have other comments and questions I'd like to make.

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213 MAYOR MOTLEY BROOM: I'll come back to you.

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215 COUNCILMAN CARN: No, no. You go ahead and we'll work our way down.

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217 MAYOR MOTLEY BROOM: Councilman Clay?

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- 219 COUNCILMAN CLAY: Okay. One of the advantages that I see to the site at the GICC, I prefer
- the one -- there were three paths I think that were shown there. There was one that came down
- the back of the GICC, came down the avenue, if you will, the divided avenue. In fact, let me bring it up on mine and that would be -- yeah, it's on packet page 14. So there's one packet, one
- page, one path, on packet page 14, and it goes around the back. The detriment I saw to that was,
- you got a lot of trees. You've got other things back there. And it's hidden from view. The
- beauty of putting it -- if you go to packet page -- the next packet page 15, if you go to that, and
- 226 that we can put up on the screen, because the packet should be available for showing on the
- screen; right?

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MS. BROWN: Yes.

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- 231 COUNCILMAN CLAY: So put up packet page 14 and 15 right on the screen. So that if you
- look at packet page 15, then you'll see it going from the sky train. I've walked that path, and
- what I like about that is that you can run it along -- I'm sorry -- packet page 15, I would not
- recommend, because that blocks the view of the convention center itself.

- 236 And I think that detracts from the appearance of the convention center. The third one is on
- packet page 16, that brings the path from the sky train station around the front of the parking lot.
- And, yes, Mayor that is a concern that you might lose parking places there if you don't elevate it.

But if you elevate it and, if necessary, even have it overhanging the retention pond there, I wouldn't think you'd lose any parking places, or a minimum, maybe when you're turning back in.

Now, when you notice on packet page 16, if you notice it coming back to the convention center, actually, coming back to the arena, it is right at the entrance to the arena. It's coming in between the two parking lots, and I would expect it would be elevated and then dropped down to perhaps the ground after it jumped across the road in front of the arena. What I like about that last path is twofold, one, it doesn't block the view of the convention center and the arena. It's not right in front of the arena. The second thing is it's close to Camp Creek. And what I like about that is, if we are trying to look futuristic and give some advertising to this form of transportation for MARTA and everyone else, it's right visible from Camp Creek Parkway.

Oh, and there's a third thing I like about it. Gerald has mentioned the fact that you're going to have this circulator eventually that would go to Six West. Well, if you follow the green path from the sky train station toward the top of the page curving around the right of the parking lot, right where you have Camp Creek Parkway and the intersection with the main entrance to the convention center, you jump Camp Creek with a spur off of that. That spur then goes north and can follow around and come up John Calvin by the Corner Grille, and could conceivably jump Main Street and land on the MARTA side of the tracks, and allow you to connect directly with the MARTA station by just walking across the street. Now, that wouldn't be in the first phase. That's not part of the pilot, as I see it. It's just what's showing here with the green line.

But it is a good second stage and that would tie in to the concept that Gerald is talking about, about the circulator that goes to Six West. Because, at that point, you can split off and go Six West. You can go to the MARTA station. You go can bring people in to the convention center and arena without them having to go to the airport. They can get off at the College Park station, have lunch at a restaurant in College Park, and then -- downtown College Park, and then get on the PRT and go over either to the convention center, or go over to the arena.

So of those three paths, if College Park were chosen, I would pick the one that is on packet page 16, the last one we looked at. The others, I think, one has a disadvantage of not giving that much visibility to the sky train, to the PRT, to other people to sell it. And also, takes out a lot of trees along the avenue and what have you. Whereas, the second one on packet page 15, blocks the view to the convention center. And I know Mercedes -- I don't know if Mercedes is in the audience or not -- yes, she is. I know that she and I are on the same page on that. We do not want to block the view, right, Mercedes? Is that a yes, we don't want to --

MS. MILLER: No, we do not want to block.

 COUNCILMAN CLAY: We do not want to block the view. And the concern that both Mercedes and I had was that once this pilot is built, it will be a great attraction, bring a lot of people to College Park, and bring a lot of publicity for MARTA. But when it's done, we don't want a defunct piece of track or elevated, or whatever it is, in front of our convention center. And so, that's why one of the comments I gave to Gerald was, that we put into the RFP the requirement that if it is abandoned for any reason and PRT goes on to be developed, or whatever, regardless of what happens, if it is no longer functional, then there would be a bond in there, or some kind of financial retention, to tear it down and put things back to where they were.

MR. MCDOWELL: May I respond to his comment?

288289 MAYOR MOTLEY BROOM: Yes, sir.

MR. MCDOWELL: I want to make sure I'm clear about what my ask is tonight. What you have before you in the packet information that we sent you, that's our PRT consultant who gave us some concepts of what it could look like. What we're going to put in the RFP, everyone who agrees for their site to be a potential location is just going to be a dot to say, this is one location. This is location two. This is location three. It's going to be up to the RFP vendor to submit to us their proposal of what they would build. Once we get those proposals, you, College Park, MARTA, Hartsfield Jackson, others, will be part of the evaluation team. When we select one of those proposals, then the next step is going to be to sit down with the appropriate folks.

 So let's say, for example, we choose the proposal that is your site. Then we would sit down with the appropriate folks from your staff at College Park and come up with a route that works for your property. This is not going to be the route, necessarily. That would be developed. What we're going to look for in the RFP, we're going to look for a firm that has financial stability, has a technology that we believe is working, and that can be demonstrated. Then we will select that vendor, and then we would have a team of folks who will work with that vendor to develop the pilot route on the site that is selected.

- All I'm asking tonight is that we can include your GICC Arena site as one potential location for the pilot. Not where it's going to be located, not what the route is going to look like. These are just some concepts of what it could potentially look like. It may look like this, it may not.
- We may sit down with a vendor, sit down with your team, and come up with another route that makes better sense and accomplishes what the pilot -- what we're trying to accomplish with the pilot, and it does not disrupt your convention activity or your site. And, absolutely, part of the RFP, there will be a clause in it to where the vendor that is selected is going to be responsible if the pilot is terminated and it's not determined feasible, they will be responsible for restoring the site and making the site whole.

MAYOR MOTLEY BROOM: Understood. Any follow up, Councilman Clay?

320 COUNCILMAN CLAY: I'm finished.

322 MAYOR MOTLEY BROOM: Councilman Carn?

COUNCILMAN CARN: Thank you, Gerald. Again, exciting stuff here. Obviously, I think that route on page 16 is the better route. But, again, like you said, it's going to be a matter of them selecting. I guess, you're submitting our site as a proposal site?

328 MR. MCDOWELL: I'm asking for your permission to include your site.

COUNCILMAN CARN: Well, obviously, it goes without saying, we want to be included. But in terms of making sure that you sell us, I think the synergies of the regional visitors that we have along this corridor, in particularly, the parking. You know, you got 56 acres at the Delta parking. You've got thousands of spaces between Park 'N Ticket, PreFlight, and Park'N Fly. So it gives you regional visibility from folks that are, you know, not in the Metro Atlanta area necessarily for travelers that are flying in and out.

- This is a part of our mix of our 40,000 vehicles a day going up and down Camp Creek Parkway.
- So I don't think there's any other place that can showcase this better than College Park.
- Obviously, this is showcase technology. So I get the deal, and I think we're the place for it. So
- we want you to sell it, and I guess, promote the local. And with all due respect to the airport,
- their route doesn't get quite the eyeballs that ours would get; I don't think. I'm on board.

MR. MCDOWELL: Madam Mayor, to your question, so we've already had the meeting with Hartsfield Jackson, and we're just waiting to hear back from Hartsfield Jackson if they're going to have a location to include. We have a scheduled meeting with Delta. We have a scheduled meeting with Fulton County. So we have -- there are three or four different sites that we have identified that we think would be good sites to include. But for each site, we have to get permission. And so, we're going to be meeting with each one of those to make sure we have the permission. We've already met with MARTA legal, and that's what they're waiting for us, to get permission on each one of these sites that we are recommending.

MAYOR MOTLEY BROOM: Councilman Allen?

COUNCILMAN ALLEN: Just a couple things. So if we say okay, and you submit our name as possible site and they come up with a plan, and here's what we want to do. And we look at that plan and say, gosh, that really doesn't work for us. Then we're not committing to anything?

358 MR. MCDOWELL: That's absolutely correct.

360 COUNCILMAN ALLEN: Are you going to be asking for any money from us to help do this, or how's that?

363 MR. MCDOWELL: No, sir.

COUNCILMAN ALLEN: And the other thing I worry about is, my parents used to live in Dallas, and I used to go back and forth to DFW, all the time. And when they built DFW airport, they had these trams that went around from concourse to concourse. And they had about six buildings. They were on the ground, on tires, and they went in separate lanes. They were so slow, and they didn't have very many that people wouldn't take them because they couldn't get from Delta to American in time. So how many pods, do you have any idea, what they would be talking about? I mean, if you have ten pods on that system around College Park, would that be enough, or how many -- those are some of the questions.

MR. MCDOWELL: And that would be part of the proposals. So, for example, what you have before you here, if that was the route of the location, we know from this concept that -- it was either 10 or 12 or 12 or 14 pods would be necessary to handle the traffic that would be anticipated for this particular route. And that's part of the process. Once you determine the route and what you're projecting the ridership would be, based on the frequency of that ridership, that determines how many pod cars that would need to be operational; yes.

COUNCILMAN ALLEN: Okay. The only other thing -- it doesn't concern College Park -- but knowing where south cargo, you'll be cutting through the airport property and I'm sure they'll have special security to go into that area, unless you're going around the outside.

MR. MCDOWELL: It's around the outside. It's part of Loop Road is the route we were looking

at over there. And so, that particular route would service the cargo area to get employees in and out. But it also would allow the general public that's using MARTA in that area to also use the pod cars.

COUNCILMAN ALLEN: I just don't want us to get into a situation like DFW where they had those separate lanes and all of a sudden nobody used it. And they decided to go up. And they went from top of the buildings and it had a lot of faster, kind of like a rapid transit, and people did use those. And then they had the space down below just kind of blocking views and getting in the way and everything else, but they still got there. I just don't want to see that happen.

MR. MCDOWELL: And what you're describing is the difference between autonomous shuttles and PRT. Autonomous shuttles would run in traffic, would interact with traffic. PRT has its own guideway. And so, it does not interact with traffic. And so, therefore, you get the efficiency of operation because of that guideway.

- MAYOR MOTLEY BROOM: Councilman Gay?
- 402 COUNCILMAN GAY: I don't have any questions, but I do have a comment to make. You know, since you've come down here, I've often wondered when we're going to put emphasis on Roosevelt. And that's been eight years I've been asking. These are more and more projects, but I think that's a project that we need your Aerotropolis support on, widening, street gates. We're the only city that got two lanes, and East Point. Everybody else got multiple lanes; Union City, Fairburn.

MR. MCDOWELL: I can appreciate your comments, and we would happen to agree with you, that there is more attention that's needed for Roosevelt Highway. We have had some discussions with GDOT, as a matter of fact, for a potential project. So that is part of our freight -- we did a freight cluster study, and there were several projects identified for Highway 29. We're just now going through the process of getting them, potentially, funded and programmed. But I would agree with you a hundred percent that it does need more attention.

MAYOR MOTLEY BROOM: Thank you very much, Mr. McDowell. I believe there is consensus that we want to be included; is that correct, gentlemen?

419 RESPONSE: Yes; absolutely.

421 MAYOR MOTLEY BROOM: All right. Thank you.

MR. MCDOWELL: Thank you for your time.

2. Presentation from Mr. Ronick Joseph, Clayton County Schools, Chief of Construction / E-SPLOST. Mr. Joseph will present on behalf of Dr. Anthony Smith, Interim Superintendent of Clayton County Schools. Mr. Joseph will briefly update Mayor and Council about the E-SPLOST vote on March 31st.

MAYOR MOTLEY BROOM: Our next item is a presentation from Mr. Joseph for the Clayton County School, Chief of Construction in regard to the E-SPLOST that is going to be presented to the voters on March 31st.

434 MR. JOSEPH: Good evening Mayor and Council. Superintendent Dr. Smith and Board of

Education sends their greetings. And I'd like to thank you for the opportunity to provide the community a quick update on the upcoming SPLOST vote that will take place tomorrow. For this time around, we are asking for a total SPLOST collection of 350 million dollars, that is for a five year period. Again, this is not an increase in the sales tax. This is a continuation of the exiting rate.

We want to highlight some of the success stories of the ongoing SPLOST. Two years ago, we opened up the Michelle Obama on the south end, the Michelle Obama Stem Elementary School on the south end of the county. Last year, we opened up the new Morrow High School off of Panhandler Road and Steele Road. It was a total cost of 85 million dollars. We have broken ground on the new Morrow Middle School. We are projecting 18 months for construction completion. I want to give a quick update on the partnership that we're doing with Clayton County government. We are going to construct the Clayton County Convocation Center at the site of the former Sears Building at Southlake Mall.

 The program will include the College and Career Academy, a portion for the Junior Achievement, Boys & Girls Club, as well as Tesla charging stations. Again, we're partnering with the county for this endeavor. I have a quick video showing this project. So this is the location of the existing Southlake Mall, the Sears building. This is a rendering of how the facility will look at project completion. This is an 8,000 seat facility that will house future graduations, gaming events, concerts, et cetera. We'll have nine suites. On the existing portion of the Sears that will remain, there will be conference suites, a rooftop terrace, as well as we'll house the College and Career Academy, and Boys & Girls Club, and Junior Achievement. Here's your rendering of the conference space discussed.

MAYOR MOTLEY BROOM: Was that a bar?

MR. JOSEPH: So we are partnering with the Clayton County government; yes, ma'am.

MAYOR MOTLEY BROOM: Okay.

 MR. JOSEPH: Rooftop terrace, as well as an event lawn for small concerts and small events. We will receive the bids next month, would break ground May of 2023, and we expect two months to construct, to open summer of 2025. In terms of projects in the future SPLOST initiative, one of the initiatives is creating early learning opportunities throughout the district. So we're looking to convert Lee Street, Lake City, Edmonds, Hendricks Drive, Kemp, primary and former Riverdale Elementary into Early Learning Centers. Here's a rendering of how this would look like for the new facility at Riverdale Early Learning Center, as well as a modernization of the existing facilities.

The next initiative is to construct Stem Elementary Schools. So we would demolish the structures on these sites and construct new facilities at Huie Elementary, Fountain Elementary, Morrow Elementary, Suder Elementary. We'll also modernize existing facilities at these elementary schools.

At the middle school level, we will modernize these facilities at Babb, Pointe South, Adamson, Riverdale, and North Clayton Middle. And we'll construct a new Mundy's Mill Middle.

Now, at the high school level, we will construct a new North Clayton High School. Here's your

484 rendering of how it would look like. To address the growth from the south end of the county, 485 we'll modernize Lovejoy High School with a 9th grade academy for addition. Here's your 486 rendering. Lastly, we would modernize Mt. Zion High School, and here's a rendering of it. The last initiative is addressing the athletic fields that are existing at high schools. We will perform 487 488 improvements at the dugouts, the baseball fields, softball fields, provide irrigation, put artificial turf on our practice football field, construct concessions and restroom, replace scoreboards, 489 490 replace fencing, and improvements at the tennis courts. This is a summary of what's to take place once the community says ves tomorrow. Are there any questions? 491

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MAYOR MOTLEY BROOM: Councilman Clay?

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495 COUNCILMAN CLAY: Yes. We didn't get a copy of your presentation in our packet, so I
496 haven't really had a chance to do a lot of analysis looking at it. But the amount of money -- this
497 is 10 years; right?

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499 MR. JOSEPH: Correct.

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501 COUNCILMAN CLAY: Have you done -- have you totaled -- those are all wonderful things, 502 and I totally think it's a great idea. So you've added them all up --

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504 MR. JOSEPH: Yes.

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506 COUNCILMAN CLAY: Is going to be my question.

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508 MR. JOSEPH: Yes, sir.

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510 COUNCILMAN CLAY: How much of what you showed can you actually do with what you anticipate collecting through the E-SPLOST?

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MR. JOSEPH: So on the screen now shows you money in versus money out. So it's approximately 900 million dollars in a span of three SPLOST periods. So we'll have about to have about 120 remaining on the current SPLOST, 350 for the next five years and 350 million for the last five years. There's some state money. There's some contributions with the county.

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> 519 COUNCILMAN CLAY: So just to be very simple-minded about it, what you showed in pictures, 520 you believe can be done for the dollar value showing on these slides, and you believe you can get 521 that over a 10 year period, plus one more year out of E-SPLOST?

But on the screen, you see each one of 36 major initiatives with the anticipated cost.

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523 MR. JOSEPH: Yes. There's a lot of variables in construction. As you know construction --

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525 COUNCILMAN CLAY: Yeah, I know construction going to go up.

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MR. JOSEPH: I'm pretty confident. We started the presentation with what we've done. You saw all the Morrow High School, 85 million dollars. You saw the Michelle Obama at 40 million dollars. The improvements for Jonesboro High School for 40 million dollars. We feel pretty comfortable with our projections. Again, it's a lot of unknowns in the economy, so there are contingencies in place for those unknowns.

COUNCILMAN CLAY: That's the gist of what I wanted to -- as best as you can estimate right

now, it will probably accommodate it, and that's all I want to know. Thank you.

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536 MAYOR MOTLEY BROOM: Councilman Carn?

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- 538 COUNCILMAN CARN: All right. This looks great. You guys must be doing pretty well.
- Most of these E-SPLOST pass pretty easily, usually. I'd like to get a copy of this presentation,
- that's the first thing. Do we have a copy that we can receive?

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542 MS. BROWN: I'll have to sentt out.

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- 544 COUNCILMAN CARN: I saw the 85 million dollar bill for Morrow High School. Did I see
- North Clayton, that was at 70 million thereabout?

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547 MR. JOSEPH: It was.

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549 COUNCILMAN CARN: What's the estimated cost of your event center?

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- MR. JOSEPH: It's hovering around 90 million. Again, there's cost, inflation, so we'll see what
- the actual number is when we bid it next month. The reason why you see a smaller number for
- North Clayton High School as opposed to Morrow High School, it's just a smaller building.
- Morrow High School was designed for over 2,000 students. The current number for North
- Clayton High School is 1,200. So we're only looking to build a facility to house about 1,700.

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- 557 COUNCILMAN CARN: So you're expecting some school zones to increase in population, some
- to decrease?

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560 MR. JOSEPH: Correct.

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- 562 COUNCILMAN CARN: And did you redraw your lines this time around with Fulton County
- when they redrew theirs?

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565 MR. JOSEPH: No, sir.

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- 567 COUNCILMAN CARN: They just reconfigured. And we've had some major shifts over here
- because of reconfiguration of the school zones. Like, I'll give you an example, one of our feeder
- schools, Woodland Middle School, which houses half College Park kids and half East Point kids, they're at somewhere around 750 kids now. But as of next August, they're going to be at over a
- thousand. So they're increasing by a little over a third. And they don't know what they're going
- thousand. So they're increasing by a little over a third. And they don't know what they're going
- to do or how they're going to handle it, because they're at capacity now, you know. At minimum 22 kids upwards of 30 kids in a classroom, so it's lot of changes go on when this stuff happens.
- But it looks like you guys are going to be in pretty good shape.

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576 MAYOR MOTLEY BROOM: Councilman Allen?

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- 578 COUNCILMAN ALLEN: Thank you very much for coming. I love to see progress like this,
- very ambitious. And I hope you get it all accomplished, especially those in College Park area,
- 580 North Clayton.

MR. JOSEPH: Thank you, sir. 582

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MAYOR MOTLEY BROOM: Councilman Gay?

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586 COUNCILMAN GAY: I just want to publicly thank Chairman Turner and interim Superintendent Dr. Smith and Dr. Sampson and Board Member Christmas. I think you guys are 587 588 doing an amazing job. I mean, words can't express. I've just been talking about y'all's progress. And I think the citizens of Clayton County should be excited about your leadership and your 589 vision. I'm just really blown away at you men's vision. So congratulations.

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591 592 MR. JOSEPH: Thank you. I'll communicate that to commission.

MAYOR MOTLEY BROOM: That is very aggressive.

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MAYOR MOTLEY BROOM: Can you backtrack one slide. That is the slide. In regard to -- I 594 see there's phase 1 and phase 2. Are the number of projects in order of priority within those 595 596 phases?

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598 MR. JOSEPH: Not necessarily. So that will be conversation that we will have with our Board. 599 So phase 1 and phase 2, you see the years, top right, so for example, items 1 through 14, 600 realistically, will happen all simultaneously, so not necessarily 1, 2, 3, 4.

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602 MAYOR MOTLEY BROOM: You're going to be building four new construction projects and modernizing eight more at the same time? 603

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605 MR. JOSEPH: Yes, ma'am. It's a very aggressive plan, a very aggressive vision.

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MR. JOSEPH: One thing I neglected to say, this time around with a SPLOST vote, we're asking 609 for bonds that will provide us an opportunity to accelerate delivery. In years past, we did the 610 build as you go model, in terms of, we would only get about 4 million dollars a month, which 611 would sort of tie our hands in terms of how aggressive we could be. Historically, we would only 612 build two to three projects at a time. But once the community says yes tomorrow, we will pursue 613 614 bonds to be more aggressive with delivery.

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616 MAYOR MOTLEY BROOM: All right. Appreciate your time. Thank you so much.

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MR. JOSEPH: Thank you all.

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3. Economic Development Staff to provide Community Development and Code Compliance update to Mayor and Council regarding activity of department since previous presentation on June 6, 2022.

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624 MAYOR MOTLEY BROOM: The next item up for discussion is the Economic Development staff providing a community development and code compliance update. 625

- 627 MS. HALL-GARRISON: Hello, good evening. I would like my team to come up, please.
- Thank you. So tonight we are presenting for community development and code compliance 628
- under the guidance of the Department of Economic Development. We wanted to have a theme of 629
- this evening, as I tend to do, so it's starting out with who we are. And I would like to begin with 630

our director Ms. Michelle Alexander.

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MS. ALEXANDER: Good evening. It's been a little while since Tasha and I have talked about coming before you to give another briefing. She shared with me, when I first started in August, the briefings she prepared with you in June. And since then, it's been such a pleasure to work with her and her team to help strengthen our institutional capacity, bringing over code enforcement under the rubric of Community Development.

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647 648 We have several assignments under the Community Development rubric, and code enforcement is just one side of it. The big piece about the code enforcement and how it's so necessary and mission critical for the quality and well-being of homeowners', property owners, what it tells the market about who we are and what our homes looks like here in the region. And on top of that, it's complemented with a series of other program that Community Development oversees, including several million dollars over time related to the Brownsfield grants. There's a whole series of programs related to housing that the Community Development administrator has looked to, to take leadership on, on a lot of our housing issues. And we don't have, like many small communities, we don't have a dedicated person addressing housing. The whole gamut of affordability, of tenant's rights, things that we don't have control over, or the laws that governs what happens for our tenants.

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And, yet, the rubric of having a person as an advocate and resource for the community on the housing is a role that Tasha has taken on. And so, some of these other special program areas includes, as well, vacant property, series of technical assistance in other areas that Tasha has pursued to bring under the Community Development rubric.

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But the main duties, you know, with leadership over code enforcement, in terms of monitoring, tracking, training, allowing this great team to pull together to get the training needed. You know, it's a tough one. It takes a really special person to be a code enforcement officer.

And I've had the privilege -- I managed teams, been the director in several other cities, and 659 660 661 662 663

helping build up instructional programs. They're asked so much. You are never -- you get it from both sides. Property owners -- the neighbors are mad because it can't happen fast enough, but we have due process. And I know we're frustrated with that, but there is a requirement of due process, allowing the process to work. So even though we're there promptly and we're speaking with our community and the folks are not in compliance, it has to go through courts. And we

have to get evidence. And I know it's frustrating.

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So, on the one hand, it's never fast enough. And then you get on the other the side', the property owners who are not complying and you're in their face all the time. So these people are really special people, because they're just balancing going through just doing my job, just trying to make it look good. So I applaud that special approach and that they're the face -- sometimes they're the only face of the city, so they hear a lot of things about a community on a day-to-day basis. So I'm not going to walk through all of the duties that you see up on the list. I just wanted to applaud how special it is, and the efforts that we're doing working through to improve our institutional capacity. And also applaud to our colleagues, so on a daily basis, daily basis, it's Public Works, it's Business License, it's Building Official, and Permitting, Police, on a daily basis relying on each other, and it's a really special team you have. So I'm going to let Tasha talk more about the specific programs.

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MS. HALL-GARRISON: Thank you. So I will skip over, as far as the code enforcement

officer's responsibility as Michelle has briefly touched on that. What do we do? So I wanted to provide you, just some examples of where we oversee, as well as to give you an example of the day and the life of a code enforcement officer. So what we do is we assist in acquiring the maintenance for property and premise to retain their values. We help to enforce, to establish that the properties within our city are safe and sanitary and kept in that condition, and to overall, protect the health of the public and concerns regarding their safety.

 We do this citywide. So everywhere, as far as for city of College Park, except for specific airport property, officers -- you will see Officer Ellis, Officer Austin, Officer Carter, and also Officer Hightower, who, unfortunately, was not able to join us this evening, but this is our code enforcement team. For a city of 11.2 square miles, we have four code enforcement officers who are actively patrolling the city every day and myself supervising.

Next, this is an example, as the day in the life of a code enforcement officer, and I want you to focus on the green lines. What this is to provide you is, when we go to a property where are we looking? As a code enforcement officer, we're focusing on the property itself. We have a great College Park Public Works Department. We have Streets and Water who do a great job in containing, or maintaining, those. As well as College Park Power as it relates to the power lines. So we allow, and rely on them, to do their job. Our focus is the property itself. So in between that lines, you'll notice the sign. You'll notice the grass. You'll also notice the condition of the building. The next is an example on, if we were driving down the street, which a lot of job is driving day to day on our active patrols. If you focus on the green line themselves, you'll notice that as we're driving, we're not looking at the street. Now, if we see an issue, we are going to notify that department, because we want to provide the best customer service to our internal and external customers. But as we're driving on our patrol, we are focusing on that adjacent property as well as being safe.

Now, what we don't do. While we do focus on the safety and the health of our residents, we do not interfere with existing procedures, nor existing departments. So if it is something that is outside of my parameters, I am certain to speak with the department that oversees that.

So, for example, if Officer Carter is on patrol and he sees that a dumpster has not been picked up by Public Works, he's going to contact Public Works to first say, hey, is that driver out sick today? Is that restaurant, or this business getting its adequate pickups? And if it's not, he's going to proceed with his due diligence which would be a warning and/or citation. If it is a dangerous dog, we're going to go and contact Mike Antol because he is our animal control officer. And we're going to make sure that he is aware that there is a dog out on the property. We're also going to speak with that property manager if we receive a complaint from one of their residents. So one of the things that we're doing all day, every day, is communicating. Whether it is with

So one of the things that we're doing all day, every day, is communicating. Whether it is with internal or external customers. And so, while we don't interfere with ongoing functions and activities, we do have daily communications so that we can address complaints appropriately.

Lastly, with property maintenance, one of the concerns that we have with code compliance, is that everyone is being treated fairly and that includes the city. So we want to make sure that if the city is spending funds on private property, that we are able to recoup those funds by going through the judicial process, as well as following the administrative process. And as we are working through the changes in staff, and as we are going through and updating and ensuring that we have a solid legal process, we're going to continue looking at how we are working, and may not be working. Because our goal is to keep the city running smoothly.

Next, I also wanted to say where we are located. Previously, I was located in City Hall and, although, I still receive any calls and complaints, if I am I the building here at City Hall, I will meet with any resident, but myself and my team are now located at Tracey Wyatt Recreation Center. So citizens may feel free, if you're in the area, if you want to come by, feel free to come by and visit, but know that we are at Tracey Wyatt Recreation Center. That is where both of our offices are housed.

 Lastly, I wanted to ask Michelle, actually, to come back so that she can go over the accomplishments that have been done under her leadership. So as far as to date, I want to talk about the accomplishments, the things we have achieved, and the things we would like to achieve coming up shortly. So, to date, we have now, last time I spoke with you in June, we were down a vehicle. Now, we currently have four vehicles. So each of my officers are able to be on the road at all times. Now, office work is just as important, so they do come in and make sure their office work is maintained. But they are able to go out and respond promptly to any complaint received and begin the investigation. I did put in parenthesis that one vehicle does need maintenance, because we will be making that request during the budget season, but we currently are mobile. We have held monthly docket review meetings with the City Solicitor and that has proved very advantageous for both parties.

We've implemented technology into our daily work. Meaning, we're using OneDrive, we're using Teams, we're using Excel. And as of recently, with the assistance of IT, we are now implementing the training for SageGov. We also have implemented administrative processes in regards to the multi-family ordinance. And this was done in connection with Inspections, Fire Marshal, Business License, City Clerk, Public Works, and Legal Team. Everybody coming together with the focus of the quality life for our residents, and ensuring that we have the correct administrative process to follow it through. We wanted to streamline property maintenance request, because once again, we want to make sure that the city's funds are being recouped for monies that are spent on private property. We also have established, with the assistance of Ms. Alexander, weekly and monthly reports that function to show our productivity, to have in detail what is going on with each officer and citywide.

Currently, we have two active abatement cases, and have created apartment and occupational standards and procedures, so that any current and new coming staff, know what the standard is within code compliance. We also continue to perform our monthly apartment sweeps and collaborated with multiple departments along with apartment sweeps. I also would like to add acknowledgement for Fulton County Board of Health, Clayton County Board of Health, and Department of Homeland Security, who has assisted in our apartment sweeps, through the collaboration and leadership of the College Park Police Department. We have now prepared content for our community education marketing. We also have information placed on the website to inform landlords and tenants of their rights in the state of Georgia. And I also want to congratulate and acknowledge Officer Ellis for her certification with the Georgia Association of Code Enforcement.

 It is a great benefit to the city when our staff continues their education. And I am very proud of her for doing so. Our upcoming goal is that we are now working on the training for the SageGov, which is the program which will allow code compliance to speak with the other departments. Currently, if we need to check if there's a business license or a building permit, we have to send an email. We have to come in person. We have to make a phone call. This program will allow us to be as efficient as just picking up our cell phone to see what was

submitted into the portal.

 We would also like to provide the neighborhood sweeps. As you see today, myself and Officer Austin have on our orange shirts so neighbors will begin to see us in the community as it warms up, just acknowledging and introducing ourselves, so that they can be familiar with their code compliance officer. We will also be doing community education and outreach. We are, once again, completing those flyers currently so that not only are we enforcing the policies, but we're educating our residents on the policies that are being enforced.

We are ready to incorporate flexible shifts, which will have staggered off hours, as well as weekend hours. We are awaiting the implementation of SageGov, because once again, when we're out in the street on a Saturday, if the only means of verifying a business license is to call, unfortunately, or fortunately, for Sabrina, she gets Saturday off, so she gets to enjoy her weekend. We need to be able to know whether she's here or not; understanding. And then, lastly, upcoming goals, just continuing to update our standards of procedures and the functions as related to reporting SageGov. And then informing you all in the community of the results. And then next, we have an example of our monthly report.

MS. ALEXANDER: I know I'm going to get scolded, because it's hard to read up on the screen; it is difficult. So one of the first things we wanted to do was share with Council and with our City Manager monthly the numbers of, you know, the types of warnings and citations.

We are working with the court system so that we can report the fines and to be able to have documentation about actual citations, or results, at the courts. But for now, we're happy that we're collecting the data that we have. Appreciate the team. I know I keep coming back and saying, how to clarify and what to keep track of and our daily log, SageGov will help us with that. And you'll get more regular and more robust reporting, but in the meantime, we're relying on spreadsheets. So I appreciate all the effort to bring this to you. I just pointed out that we have two other components in addition to just sort it by the numbers you have on there.

If there are things you want to see more regularly, the multi-family is a big, as you know, a big piece of this. I just want to give an example. A monthly sweep might generate, one sweep, will be hours of all the teams, right; building officials, fire marshal, police, and coordinating that --public works. It might generate 74 citations.

So 74 citations, it's not one and done. It's a binder of documentation and all of the evidence. And so, we don't have administrative support. You know, this is all pulling it together, and you're building your case. And on top of that, it's ours. So one apartment sweep, on top of your daily patrol and your daily list of the other 300 citations, or warnings, you see up there, is regular routine staff coming back to that site throughout, until they go to the court. And often, they may come into compliance by the time they get to court. Because staff is going back out there. Are you doing it? Are you doing it? We're not one and done.

We don't just leave the ticket and go. We come back and check. Are you done? Are you done? And when it's not, then it comes to court. But it's a lot of follow up just for one apartment sweep. So the more -- just to bring it to your attention. And if there are things you want us to report on, we got a request for some summaries, from one or two of you, on different occasions.

We put some of the summaries here, especially on special projects. If you want to see it differently, I just want to point this out. The document is for communicating to you, so you're aware, for the City Manager, and for us to keep track of our performance over time. Thanks.

- MS. HALL-GARRISON: Thank you. Any questions?
- 828
- 829 MAYOR MOTLEY BROOM: Councilman Clay?

COUNCILMAN CLAY: Yes. Well, I gave you a heads up on this one, so how many of these warnings and citations that you list on this particular page are due to apartments that have been renovated recently on Godby Road in the last several years, for example?

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835 MS. HALL-GARRISON: So I --

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837 COUNCILMAN CLAY: We had one developer that went through and renovated several apartments.

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MS. HALL-GARRISON: I would like to give the specifics, but I have that in my phone. I need to just grab my information.

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MS. ALEXANDER: It was later in the day follow up in an email, so you get some of those specifics in an email.

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COUNCILMAN CLAY: Okay. And while you're looking that up, I know we have a much smaller apartment community in Ward 1. So how many citations similar to what I asked for on the south side, how does that compare with the number of citations that you've given in Ward 1, even though we have a smaller number of apartment buildings, I'm curious?

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MS. HALL-GARRISON: Sure. If it's okay, I'll answer your second question, which is how 851 many -- regarding Ward 1, and then I can go into detail, because it's comparative, if that's okay? 852 853 So for Ward 1, we looked at the properties that we are most familiar, meaning, we're receiving either complaints, or having to go by and warn. In an eight month period, we looked at 12 854 properties, it was a total of 20 warnings given, with zero citations. All of those properties 855 brought the issues into compliance prior to, or within the warning period, or prior to a citation 856 having to be issued. Most of these warnings were about either trash, or it was property 857 maintenance, such as grass cuttings. We do have a couple of the properties where they had to be 858 859 reminded so, basically, once a month, it was as if the officer was giving them a reminder to cut 860 their grass. Fortunately, once they got that warning, they went ahead and cut the grass.

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862 COUNCILMAN CLAY: So you ended up giving warnings, but not citations is what you're 863 saying?

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MS. HALL-GARRISON: Yes, sir, they met compliance.

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867 COUNCILMAN CLAY: So no citations at all in Ward 1?

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MS. HALL-GARRISON: No citations at all in Ward 1; no, sir.

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871 COUNCILMAN CLAY: How about the first question I asked?

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MS. HALL-GARRISON: Sure. For the first question, I still looked at the same time period which was August 22 until today, specifically, regarding the apartment complex. They received 25 warnings, as far as in 2022, they received this month a stop work order because they were

basically caught doing roofing without a permit.

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They also received a cease and desist due to having an Airbnb on the property. And then I wanted to include the findings from court today, because they did go to court, due to a July 7th apartment sweep. During that sweep, they received 77 citations. 41 --

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882 COUNCILMAN CLAY: How many?

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884 MS. HALL-GARRISON: 77.

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886 COUNCILMAN CLAY: 77?

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888 MS. HALL-GARRISON: Yes, sir.

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890 COUNCILMAN CLAY: For one apartment building?

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MS. HALL-GARRISON: For one apartment complex.

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894 COUNCILMAN CLAY: That's been renovated recently?

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896 MS. HALL-GARRISON: Correct.

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898 COUNCILMAN CARN: Which one is this, Ambrose, you're talking about?

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900 COUNCILMAN CLAY: I haven't mentioned names. I've been deliberately not trying to mention names.

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903 COUNCILMAN CARN: All right.

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908 909 MS. HALL-GARRISON: Yes, sir. They did receive 77 citations. Of those, once again, this occurred back in July 7th of 2022. They did bring 41 -- sorry, they brought 41 of the citations to compliance. We do a re-inspection after the apartment sweep. So back on February 20th, the day of court, we re-inspected the property, and found that they had 36 outstanding citations, or standing violations from the apartment sweep. As of court today, they pleaded guilty to 35 of those and were fined.

910 911

COUNCILMAN CLAY: One of the things I was particularly interested on the south side, although, it's not my Ward, was that we had some significant renovation that went on with several apartment buildings down there, and I had seen some of it, went down and looked at some of it, and I was impressed, you know. I thought this is really great. And I was curious as to how much of a quality job was being done, and how much management follow up would be done to keep the quality there. And that's why I asked the question. And what I'm hearing is that, at least -- we've had a lot of citations there.

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920 MS. HALL-GARRISON: Yes, sir.

- 922 COUNCILMAN CLAY: So now the question is, in your opinion, do you think it was due to the 923 fact that the renovations were not done adequately or quality wise, or do you think it's a
- 924 continued management of the issue?

 MS. HALL-GARRISON: I think it's both, honestly. I can say for this specific property, it's recently changed owners, which has been the case for a lot of these properties. Once we go and we're bringing them to court and we're showing the city is serious about compliance, they then sell it to the someone else and then we have to begin that issue over. Luckily, with this specific situation, because it has been the same staff, we were able to keep those citations onto the individual, although, it changed ownership.

As far as the property itself in the construction -- and I would say not just this property, but citywide -- if you're buying an aged property, which the majority of these properties were built, in my assumption, the late 70s and 80s, if you're painting the walls, if you're redoing the stucco, if you're redoing the cabinets, but you're not renewing the sewage line, you're not renewing the electrical, or you are intentionally circumventing our processes and our permitting. We have had cases where we have, in our assistance with College Park power, have caught contractors out stealing electricity for themselves, because they didn't want to wait to get a meter. So we have this type of work going on. So, yes, it looks really nice, but it's not really changing the true system of the homes.

COUNCILMAN CLAY: Tasha, what would you suggest -- where do we need to change -- you guys are changing the follow-up now and you're working with the management, which is great -- love to see that going on -- but how do we change the building permitting, the inspections, the things that we need to do to make sure we're not putting lipstick on a pig? Pardon my language. Or do you have recommendations?

- MS. HALL-GARRISON: I do. Our first support having a chief building official. I think having that consistency of someone who is knowledgeable, being able to go and state that these properties are up to code. I think supporting us collaborating as you all have with the Task Force, and us allowing it to work together administratively.
- The issue is some of the ordinances do need to be updated. But as far as when you look at the ordinances we have, we have a toolbox full of tools. We just administratively need to be able to use those tools.

COUNCILMAN CLAY: Okay. Well, hopefully, you'll give us some suggestions, or give City Manager some suggestions, as to what we need to do, what staff resources, or technical resources, or what have you. Because we've gotta get this cleaned up. No question about it. That's all I have.

MAYOR MOTLEY BROOM: Councilman Carn?

 COUNCILMAN CARN: First of all, I want to thank y'all. All of you have a difficult job. And I guess it's hard working out here in the field if you don't have the tools. And when I say the tools, the teeth and the ordinances, so on and so forth, whatever it is you need. This, obviously, is a huge disconnect somewhere in the pipeline, in terms of our quality. And I see your goals and everything you want to do; safe, sanitary conditions and buildings and structures.

There's a disconnect, obviously, and it's not on you all at all. You all doing the work, but at the end of the day, if we're not giving you the tools you need to do the work with, somebody needs to let us know about that. And we want to give you everything, and I repeat, everything that you need to do this job the right way and raise the standards, in particularly, in the multi-family

apartment communities. So I have quite a few questions here. Let's see, we'll start here on this 974 975 packet, page 43. Okay. Grant making. Outside of Brownfield grants, currently, what grants do

you have in the process from this year? 976

978 MS. HALL-GARRISON: So for this year, I'm still actively working the Brownfield Grant. As 979 far as the citywide grant for the clean-up, as well as for the multi-purpose grant that is for 980 Finding the Flint, as well as for the Main and Mercer project, which has received Brownfield 981 funding. So I'm doing three separate grants under the Brownfield. I also am still working 982 through receiving funding, or writing grants, and assisting in grant efforts for Finding the Flint, 983 it's the Headwaters Nature Preserve project. I recently met with a private property -- I'm sorry --984 a private business, who I'll be coming before you all, because they would like to donate funds towards the development of a walking trail for Godby Road. And I also assisted in the tree 985 986 donation through Trees Atlanta that occurred on Godby Road, as well as Philips Park. So those are just some of the grants that I actively work.

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COUNCILMAN CARN: That sounds good. You mentioned a clean-up grant?

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991 MS. HALL-GARRISON: Yes, sir.

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993 COUNCILMAN CARN: How's that one coming?

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MS. HALL-GARRISON: Great. It's all going well. 995

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997 COUNCILMAN CARN: What is it? Where is it going to be at? What is it involved –

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999 MS. HALL-GARRISON: It's citywide. So this is for environmental clean-up; it's a phase.

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1001 COUNCILMAN CARN: Is this the Brownfield?

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1003 MS. HALL-GARRISON: This is; yes, sir.

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1005 COUNCILMAN CARN: Oh, okay.

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MS. HALL-GARRISON: It's three portions of a Brownfield grant.

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COUNCILMAN CARN: In terms of citations and, I guess, this is for code enforcement themselves, so I guess, on an average day, how many citations would you say that you write throughout the city? And do you follow those citations into court yourselves? So what's an average number in a day, would you say, on average that you're writing? I'd like to hear from code enforcement.

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1015 MS. HALL-GARRISON: On average, if you look for the month of February, we had a hundred 1016 warnings that were issued. So points of contact, points of contact can be, I'm on an active patrol. 1017 I see that there is trash on a property, I go can ahead and take a picture, send a warning, notify -it can be that I received an email from the receptionist and I'm now calling -- so if we look at the 1018

1019 warnings, on average, in the month of February, we gave a hundred warnings. We had 19

citations, so that would be 19 percent of warnings turn into citations. 1020

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1022 COUNCILMAN CARN: Okay. And that quite wasn't my question. On an individual basis, per

code enforcement officer, on an average day, what is the number of citations look like for an

individual code enforcement officer?

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MS. HALL-GARRISON: That would vary, because we don't ever have an average day. I don't ever have an average day. I would say that 19 divided by 4 would give you may be like -- I'm not a mathematician -- but 4.2 or something. So maybe between 4.2.

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1030 COUNCILMAN CARN: About four a day?

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1032 MS. HALL-GARRISON: I can give you specifics if you like.

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1034 COUNCILMAN CARN: You're writing citations out there with them; right?

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1036 MS. HALL-GARRISON: Yes. I write citations. I'm sworn in as well.

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1038 COUNCILMAN CARN: What's your average day then?

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MS. HALL-GARRISON: Mine would be zero, because I reach compliance without citations.

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1042 COUNCILMAN CARN: So you're not writing any citations?

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MS. HALL-GARRISON: I haven't had to; no, sir. As far as warnings, I can say on an average week, I may issue two to three warnings.

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1047 COUNCILMAN CARN: Is that about the same for everybody else? It depends on the day?
1048 Okay. When you follow the citations into court, I guess, I'd like to see something along the lines
1049 of what you were going to. I'd like to see what your conversion rate is, in terms of warnings that
1050 turn into citations, what's the conversion in court? I see it looks low to me. And, I guess, the
1051 question I got is, you know, is there a disconnect, I guess, between what you all are doing out
1052 here and is that converting -- I guess, is there a disconnect with our courts as it pertains to what it
1053 is you're trying to accomplish out here?

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MS. ALEXANDER: I think the disconnect might be a misunderstanding of the goal. The goal is compliance. So a warning that doesn't make it to a citation means they're in compliance. So that is the disconnect. We're going from warnings -- they will get a citation if they're not in compliance. So that's -- if that's not our goal, if we don't want compliance, then we need to hear we should do things differently. But our goal is to get compliance faster than we can go to court. Does that make sense?

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COUNCILMAN CARN: Absolutely. And I think, obviously, we want compliance. But, in addition to that, I think our goal needs to be enforcement, as well. Because if you're getting compliance and everything is fine, you know -- a lot of our apartment residents, in particular, would probably ask the question, what is the standard for code compliance? Because if you're getting compliance, and they look around day in and day out, and things are absolutely unacceptable, then the standard of compliance may not be the standard that we need.

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I think we need a little more enforcement with this. You know there's carrot and there's stick.

And the reason why I say this is because over the last 20 years, compliance hasn't been cutting it.

So, maybe we need to add a little more enforcement in the mix in order to raise the bar. So,

- 1072 again, your conversion rate, in terms of if there's a disconnect with courts -- and this is something
- 1073 we've been talking about. We had a meeting today that went pretty well. You also said that you
- 1074 do not have enough administrative support. I think that's a problem.

1076 I guess my first question is, did you put the request for additional administrative support in your budget request, and was it taken out or not? Because everyone comes up already to finance for 1077 1078 that; right. What was the outcome? Did you ask for the additional people? Did you ask for the 1079 additional administrative support? And was it codified into your budget line? Is it going to be in front of us, or was it taken out?

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1082 MS. HALL-GARRISON: So, yes, we did request two positions within our budget. It is placed 1083 in for your consideration. Once again, that would go through finance, as how it's presented, but 1084 it was discussed during our budget process.

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1086 COUNCILMAN CARN: That's good to hear. Was there anything that you asked for that was 1087 not given to you, or taken out of your budget?

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1089 MS. HALL-GARRISON: I think that Althea, being that she's the director of finance and handles everyone's budget, would be the best to answer questions as to how they relate into what's being 1090 1091 presented. I can say there's nothing I can say that I needed that was taken out, but I feel that 1092 that's an Althea question.

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1094 COUNCILMAN CARN: Who put in the request that went to finance? Was it you or Michelle?

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MS. HALL-GARRISON: We did together. 1096

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1098 COUNCILMAN CARN: Was anything that you asked for turned down?

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1100 MS. HALL-GARRISON: As far as -- no. Were some amounts brought to balance the budget, I would say but no, there was nothing that was an automatic no. 1101

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1103 COUNCILMAN CARN: For example, and you know, the budget is a public document. I'm just 1104 curious.

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1106 MS. HALL-GARRISON: I prefer that Althea come answer budget related questions as I'm 1107 Community Development.

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- 1109 COUNCILMAN CARN: Well, I'd like to know if there's anything that you need and, you know,
- 1110 I understand Althea's function. I want to make sure that the asks, you know -- and if they are
- 1111 turned down, it's probably a good reason for them. While at the same time, compliance is great,
- but if it does nothing to change the standards whatsoever, it does us no good. 1112
- Which if I go out tomorrow and look around, it probably has not done as the same as when I 1113
- 1114 looked around today. So --

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- MS. HALL-GARRISON: I'm asking for a car. I'm asking for \$22,000 to replace vehicle 872. 1116
- 1117 So that is something that is going to go before you all for consideration that you can look
- forward to. 1118

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1120 COUNCILMAN CARN: All right. Sounds good. The monthly apartment sweeps. When was

- the last apartment sweep and is that this report, the late month? Is that the last apartment sweep?
- MS. HALL-GARRISON: No, sir. As far as an apartment sweep occurs every third Friday. As
- far as -- it was raining last week so we did reschedule it to tomorrow, so our apartment sweep
- will occur tomorrow.

- 1126 COUNCILMAN CARN: Okay. I want to talk offline. I want to know where you're going to be
- going on tomorrow.

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1129 MS. HALL-GARRISON: Yes, sir.

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1131 COUNCILMAN CARN: This is the coordination with the fire department, the whole nine?

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- MS. HALL-GARRISON: This is the coordination that is going to go through our department.
- Now, if it escalates, then yes, we will include the other departments. But this is just a base
- 1135 findings.

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- 1137 COUNCILMAN CARN: So this is not the sweep that you mentioned with the multiple
- 1138 departments?

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- MS. HALL-GARRISON: With the multiple departments, we definitely include them when it is
- an escalated issue. So with this property, apartment sweeps are done at random. So we will
- include, as far as to invite the Fire Marshal as well as Inspections. Once again, this one
- specifically was rescheduled due to weather and we cannot state that those departments would be
- available, so we are going to go write our citations, if we find that there is something that needs
- to be inspected by another department, we are going to contact them. Typically, what has
- happened in the past is they will send a representative out there to meet us at that point, or we
- would provide photographic evidence for them to be able to view.

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1149 COUNCILMAN CARN: Okay. And you're going out tomorrow?

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1151 MS. HALL-GARRISON: Yes, sir.

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1153 COUNCILMAN CARN: I would like to know what time and where.

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1155 MS. HALL-GARRISON: I'll inform the City Manager for you.

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- 1157 COUNCILMAN CARN: If I have some time, I may come out there, I want to just see what –
- 1158 I've never seen a sweep, so I'd like to see it tomorrow. You mentioned that you held monthly
- docket review meetings with the solicitor.

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1161 MS. HALL-GARRISON: Yes, sir.

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- 1163 COUNCILMAN CARN: And, again, I ask about if there's any disconnect at all with the courts,
- if there is -- that you all are all on the same page in terms of what it is we're trying to do here.
- 1165 What specifically does a docket review meeting look like? What is that process?

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1167 MS. HALL-GARRISON: I'm glad you asked.

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1169 COUNCILMAN CARN: Is that in alignment with what you're out here trying to do? Is that

1170 transferring and converting in court to get the effect of what we want? I understand the goal is 1171 compliance. But, again, compliance out here in our neighborhoods, it's not -- evidently, it may be another component that you need to add to it, because if compliance has been going great, you 1172 don't have to write zero citations, then why are our apartment complexes looking like the Third 1173 1174 World? So, obviously, there's a disconnect here. And I'm trying to figure out what, specifically, is the disconnect. I don't think it's you all. 1175

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And I want to know exactly what it is. The reason why I want to know is because we're coming to budget and I'm making my business to want to know and that's part of my job up here as councilman. So I want someone to explain to me where is the disconnect, because obviously there is a disconnect. And, again, I don't think it's you all. I want to know what the difference is. So explain to me this docket review, and does that go and translate and convert to, you know, results?

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MS. HALL-GARRISON: Sure. So a docket review is when myself and the team meet with Solicitor Cornwell. We go over what has been set for the court's docket for the upcoming court date. So currently new cases are held on every second Monday. Trials are every second -- I'm sorry -- third Monday. So if it's a new situation, or any situation, we receive the docket prior to. The officer would go and go over to see which of their citations are on the docket. From there, they're going to go to the property. They're going to verify -- has this deficiency been remedied prior to the meeting.

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If the deficiency has been remedied, we make a notation to say that this has been remedied. They made X. Let's say that the next day they wrote a citation, the next day it was done. They may even say, hey, it could be dismissed. That may be something they state to the solicitor. It's her determination on what she wants to do with it. But we meet with her to say, we went out, wrote a citation. We followed up prior to court to see, hey, you got a citation for cutting your grass. Did you cut your grass before you go to court? Because if you cut your grass, great, that's all we wanted to begin with. If you didn't cut your grass, then we're going to go to docket review and we're going to say, Solicitor Cornwell, I went out to Mayor Broom's property and she did not cut her grass. And I went out there on February 1st. I went back on February 13th, and I even went back on February 20th, right before I came to court, and guess what, it still wasn't cut. And we're going to provide that information as well as that photographic evidence to the

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COUNCILMAN CARN: Okay. I follow you. Now, in terms of compliance and the docket review. Let's say you have a circumstance in an apartment. You cite someone for overflow in the six yarder, and you write them a citation for it; right. Now, docket review comes up, you're coming up to the court date, you go back and recheck to see if they've complied; right?

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MS. HALL-GARRISON: Yes, sir. We document --

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COUNCILMAN CARN: Let's say if you have compliance and that particular six yarder is not 1212 overflowing, but the same day, the one next to it, or one building over is overflowing, so does 1213 1214 that register as compliance, or do you have to start all over again?

1215 I guess, my point is this, if there was so much compliance going on, how is it constantly happening again and again? Does it mean compliance with the docket review means 1216 that six yarder that wasn't full at that particular time, but the one next to it that is overflowing, 1217

solicitor. So that not only can she take my word for it, but she can trust her eyes.

1218 does that count as -- you're following what I'm saying?

MS. HALL-GARRISON: I am. I actually have a specific property that's in your Ward. I just want to give you some dates to give you a great example. To answer your first question, the first question you asked was, let's say I go to a property and dumpster A is overflowing. I give them a warning to say, 24 hours to say, hey, you got to pick that trash up. I come by the next day and dumpster A is picked up, it's clean. But guess what, dumpster B is overflowing. I would have to do a separate warning for that. Because this is a judicial process. I have to be able to show the Court that this dumpster that I wrote a citation for looks the exact same way. And I have to be able to go to court and say it under oath. So now I want to give you an exact example.

So January 20th, we did an apartment sweep on one of your properties in your Ward. We wrote about 46 citations to that property owner. They were scheduled for court last week, February 13th. So February 13th, that morning, I went along with Officer Carter, we went back to that property. We walked it in the cold. It was cold. But what we did see that in that timeframe, she had brought all of her citations to compliance. So when we went to court at 2 o'clock that afternoon, I said, Solicitor Cornwell, all of the citations -- and I have them listed out by deficiency and by building -- I was able to say that she brought everything in compliance.

So if you look at it, you would see that, okay, she received 46 citations. But once she got to court, she fixed everything. And once it's fixed, it's like Michelle says, we want compliance. I'm not going to fee you to death for you to go cut your grass. But I can friendly you to death. I can do that with you being a part of this College Park team.

 COUNCILMAN CARN: I get it. But I think the disconnect is still, okay, you came that day. They fixed all 40 issues, right. But the problem is, four days later, the same set of issues comes right back. So I guess a question is, you're spinning on a hamster wheel here. Is there something, administratively, that we need to do in terms of making sure this doesn't happen persistently over and over again? So if all you're doing is issuing warnings, they fix the warnings, there's never any --

MS. HALL-GARRISON: So --

COUNCILMAN CARN: Let me finish. They fix the 47 right before the court date. Three or four days later, the trash is back in the same area once again. And they'll fix it again. No court, no fines, and next week, it's back out again. So my point is, in terms of effectiveness, in terms of -- you know, compliance is great. But if compliance is a turn style operation, and you never get fined for anything, and you can clean it up right before court, you check and everything is great.

But our multi-family apartments are in shambles, based on the system that we're using. So, obviously, there is a serious, serious flaw in our system. The reason I know this is because in the other cities that I handled in Fulton County. These kind of issues are cleared up. And they're cleared up more on a permanent basis, as opposed to we're clear it up until next week, and maybe they won't see it again. And the same overflow, the same issues; the same noncompliance.

So, I guess, it's something for a later discussion, but my point is, I think the system that we're using right now, obviously, is just running around the mulberry bush. It doesn't do and resolve any of the issues because the very next week, the trash issues, the noncompliance issues, the unacceptable conditions are still there. So, I guess, if compliance did it, I think we need to look at some new components of what we're looking at doing here.

MS. ALEXANDER: Absolutely. Working with the judge and solicitor about -- what I hear you saying is deterrence, fine, proceed with fines so we have some deterrence.

COUNCILMAN CARN: And code enforcement as opposed to code compliance.

1273 MAYOR MOTLEY BROOM: Can you let her finish?

MS. ALEXANDER: So, anyway, that's something to talk with the judge and solicitor about measuring impact.

MS. HALL-GARRISON: What you're asking -- this is what we do on a day-to-day. When there is a larger issue as to what you're stating with a majority of these properties, that's when it becomes a nuisance level problem. And that's when I'm able to call upon the legal team to be able to get assistance. So, no, they're not always -- now, is this a hamster wheel of judicial process? Yes, it is, but that is the process for code enforcement and code compliance. It doesn't have to be. And there are some tools that we can use through nuisance abatement and legal court system to facilitate.

COUNCILMAN CARN: Well, our nuisance abatement, we don't -- that's pretty much useless for us. So until we re-overhaul this stuff, I think you all are doing a great job out here. But, again, there's no teeth to anything you're doing. And there are practically no fines to it based on your chart, in terms of what you're doing. If there aren't fines, repercussions, and penalties, no one is going to clear up anything. And the next week, the trash is going to be back. The violations are going to back as they are every week. So we got to come up with a new system here. I think you all are doing a great job, again. But spinning in a hamster wheel, again, if we don't give you the tools that you need to enforce this to put a stop to this stuff, then we're going to be wasting a lot of time and money and doing the same things over and over again.

So let's look at this thing from a whole 'nother systematic point of view. Obviously, this system is not working. I don't want to see you guys just spinning your tires for naught. We got a lot to work on here. But I appreciate the job you all are doing. I think it's on us administratively to make the changes we need to make. And we do need to make some changes, obviously.

Because you guys are doing what you're supposed to be doing, but if there's only compliance, it's ignored. Because the next week, the compliance doesn't matter, because you're out of compliance the very next week.

MAYOR MOTLEY BROOM: Councilman Allen?

 COUNCILMAN ALLEN: Okay. First of all, thank you very much for what you all do every single day. I think a lot of time is spent doing administrative work and I appreciate it very, very much. And we'll work to get you some help and doing administrative work and so forth. I appreciate the grant that you're getting for the Tracey Wyatt Center, the walking trail. Because that gives the parents a chance to get out and walk the trail while their kids are there playing. They can sit down and read a book and relax. But there's no place out on Godby Road to have a walking trail.

I think it's the first one that we're having out there. So thank you for your efforts and getting that. The team that Michelle and everybody is working together, we can answer a lot of these questions and get your questions answered for you. So we can set some goals and see where

we're going. So thank you for all your team. You've all been very responsive and appreciate what you do every day. It's a hard job, especially all the administrative stuff y'all have to do. So, again, thank you very much for what you do every day.

MAYOR MOTLEY BROOM: Councilman Gay?

COUNCILMAN GAY: I'm just going to talk briefly on your upcoming goals. So, in Ward 4, 25 streets that we don't see on your goals that I would like to add to the record and we can maybe talk on this more, maybe schedule a meeting. We have vacant lots that are not maintained. And my understanding is that process that we used to follow -- I'm not sure if we still following that process and what that looks like -- is that we have a mowing contractor that will cut them. And the city will send a certified letter to the owner of record. And we'll put a mechanics or some type of lien on the property. But what it does is keeps the residents from seeing, you know, tall grass on abandoned lots.

And if we can't enforce those lots, I don't think it's fair to enforce homeowners grass. The second thing is Rogers Automotive. I understand that legal is also working on that, but that has continued to be an ongoing -- I've seen your code enforcement officers over at the parking lot. I don't know. I see y'all over there talking or whatever, but the point is, I would like to see the enforcement. And I speak for the citizens of Ward 4. The next thing for upcoming goals is communication. I've never seen this report. I don't get this report. I don't know if Mayor and Council gets this report, but this is the first I've seen it.

So if that's a report that we should have been getting, it'll save me a lot of time from calling you guys every day, day after day after day. The other thing I recommend should be on your upcoming goal is understanding other department goals. What I don't see a lot of is you all reaching out to other departments. For example, there may be litter on one corner and no department will pick it up. In fact, and I'm not to be condescending because I agree, it's a hard job. But the point is, I saw code enforcement truck parked next to litter on a private lot. But the litter is still there tonight. So that's a disconnect. When I worked at the airport, thousands of workers are trained to say that if you see one bag on the tarmac, one bag, any employee for any airline will pick that bag up. Because there is one goal and that is the customer. But here, we don't have that connectivity.

MAYOR MOTLEY BROOM: Councilman Gay, I apologize, can you get a little bit closer to the mic? Thank you.

COUNCILMAN GAY: We don't have that connectivity and that's something that maybe our new City Manager could work towards. The other is in Ward 4, and I don't know if I speak for other Wards, is we're not clear on enforcement of boarder houses versus rooming houses versus Airbnb. We're just not clear. In fact, we think there should be a person who does nothing but enforce these rental properties. Because we're just not clear. I mean, one house is allowed. The other house on the internet. We don't get it. Litter, litter, litter, litter, litter, litter, litter, litter, litter. I mean, streets in Ward 4, that's Herschel Road, there's Janice Drive. There are certain streets that we have hot spots. And I have to call every Friday to Public Works, every Friday, to ask them to come pick up the litter.

I don't know if it's being reported here. I don't know. I send an email to the City Manager. I send an email to Michelle Alexander. I copy Tia. I copy Corey. No one responds back. No one

1366	says 'got it.' No one says 'received.' They don't do a thumbs up. They just do nothing. So we
1367	don't know if you even have it. That, as an elected official, a part-time elected official, should
1368	not have to ask eight people. That's not fair to an elected official. So those are just our
1369	outstanding concerns. I do want to add this one real quick. We can talk about it later, but we
1370	also need to get a clear understanding how we're going to enforce our apartment communities.
1371	Our apartment managers are complaining that we're not clear on how they are enforced. And
1371	we've talked about this when code enforcement was under police. The city attorney has had
1373	meeting and we still don't have clarity on that process. So, City Manager, I think we should have
1374	a workshop to just continue this conversation 7:47 to just kind of get some more clarity in interest of time.
1375	interest of time.
1376	MAYOD MOTI EV DDOOM. What another out a smalley all districts day?
1377	MAYOR MOTLEY BROOM: What apartment complex pled guilty today?
1378	MC HALL CARRICON. That was Constant to 2000 Caller Rand
1379	MS. HALL-GARRISON: That was Cranbrook, 2200 Godby Road.
1380	MAYOR MOTI EV DROOM. Thenk you ware much Aggresists your time. We'll take a
1381	MAYOR MOTLEY BROOM: Thank you very much. Appreciate your time. We'll take a
1382	five-minute break and we'll get started with the regular session.
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1384	CITY OF COLLEGE PARK
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1389	Dr. M.d. D. M.
1390	Bianca Motley Broom, Mayor
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1392	ATTEST:
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1297	Shavala Ames City Clerk